The Operating Committee of United States Power Squadrons met on 9 April 2005 at the national headquarters in Raleigh, N.C.

Members present:

C/C G. Leslie Johnson, SN  R/C Gerald Grofman, SN
V/C Ernest G. Marshburn, SN  R/C James C. Acheson, SN
V/C Spencer P. Anderson, SN  R/C James D. Richlak, SN
V/C Creighton C. Maynard Jr., SN  R/C Joseph R. Mesenburg, SN
V/C Robert A. Baldridge, SN  R/C Alan F. Wentworth, SN
V/C John T. Alter, SN  R/C Darrell G. Allison, AP
P/C/C Theodore H. Smith, SN

Guest present:

Mary Catherine Berube

**Report of the Chief Commander**

C/C G. Leslie Johnson, SN, called the meeting to order at 0810, and P/C/C Theodore H. Smith, SN, gave the invocation.

C/C Johnson reported that he is working with the United States Coast Guard Auxiliary to prepare a memorandum of understanding between USPS and the Auxiliary.

The chief reported that he sent a letter to USCG representatives outlining USPS’ experience with the Operation BoatSmart Program.
C/C Johnson announced that he appointed P/D/C Ron Kraase, SN, to lobby on behalf of District 10 for mandatory personal flotation device use for minors and for mandatory safe-boating education in Wisconsin.

The chief announced that a presentation on public boating classes will be given during the morning session of the 2005 Spring Governing Board Meeting in Charlotte, N.C., and that guests will be encouraged to address members during committee meetings instead of during the Governing Board Meeting on Saturday.

The OCom discussed the selling prices for USPS course materials to squadrons, which have not been increased since April 2001. C/C Johnson entertained a motion to recommend to the Governing Board to increase the selling price to squadrons of USPS-published materials for advanced grade and elective courses by 10 percent, effective 1 May 2005. The OCom ADOPTED the motion. (2005-OC-21)

Report of the National Executive Officer

V/C Ernest G. Marshburn, SN, reported that CCWEB will be offline for routine maintenance from midnight 31 March 2005 through 18 April 2005. He reported that the Cooperative Charting Committee is meeting with U.S. Army Corps of Engineers representatives to discuss a potential partnership with the Corps similar to the one with the National Oceanic and Atmospheric Administration.

The National Meetings Committee reported that plans to hold a joint USPS-Canadian Power and Sail Squadrons meeting in the Detroit area have been cancelled. The committee is investigating the Detroit and Salt Lake City areas as potential sites for the 2008 Fall Governing Board Meeting.

The Recreational Boating Safety Committee reported that the National Safe Boating Council distributed the 2005 National Safe Boating Week packets in late February.

V/C Marshburn reported that he had received a request for provisional squadron status from a group in northern Texas. He reported that this group had met the requirements for provisional squadron status. The OCom ADOPTED a motion to approve provisional squadron
status for North Texas Lakes Provisional Squadron and assign it to District 21 for administrative purposes. (2005-OC-22)

The Squadron Development Committee is working with groups to form provisional squadrons in the Reno, Nev.; Kimberling City, Mo.; Boise, Idaho; Poconos, Pa.; and Alexandria, La., areas.

The national executive officer reported that the Squadron Development Committee and the Committee on Rules are working on a plan to improve support of at-risk squadrons.

The Vessel Safety Check Committee reported that vessel examiners had inspected 1,194 vessels in 2005 as of 18 March. The committee is issuing a challenge to all VEs to encourage those who did not qualify in 2004 to become recertified in 2005. It is also encouraging districts and squadrons to make plans for the 2005 VSC Mega Weeks, which will be held from 21 May to 10 June.

V/C Marshburn reported receipt of a $3,000 grant from the USPS Educational Fund to offset the shipping and handling costs of the Sidekicks, The Power of Safe Boating brochures. The USPS Educational Fund also awarded a $12,750 grant to support the Governing Board Live project, which will enable members to access parts of national meetings by webcast.

The ad hoc USPS Environmental Committee submitted two grant proposals to J. O’Connell and Associates. The first proposal, On the Water Best Practices, focuses on producing and distributing a brochure. The second proposal, USPS Unsplash that Trash Campaign, involves providing trash bags printed with the USPS logo for distribution at boat shows and boating classes and at vessel safety checks events.

V/C Marshburn reported that he is discussing with district commanders the concept of holding regional OCom meetings. He said that priority will be given to multidistrict conferences and districts celebrating special occasions, such as district anniversaries.

V/C Marshburn reported that at its February 2005 meeting, the OCom approved funding for a Bowsprit financial incentive award. After discussion, the OCom agreed not to fund this program due to current financial constraints.
The national executive officer reported receipt of the following resolution from District 5:

Be it resolved that concurrently with the submission of a petition to the national executive officer to form a provisional squadron a copy of the petition be sent to the district commander whose districts would include the area to be served by proposed provisional squadron.

V/C Marshburn reported that current procedures include contacting the district commander in the area to be served before the OCom approves provisional squadron status. It was agreed that V/C Marshburn would inform District 5 of the current procedures and ask them to withdraw the resolution.

He reported receipt of resolution from District 5:

Whereas, USPS has invested substantial funds in the development of superior teaching materials for elective courses; and

Whereas, the potential audience for these courses is declining as our membership contracts, and as many current members have completed older versions of the courses; and

Whereas, presentation of quality education to the public would be a powerful demonstration of the benefits of squadron membership; now, therefore, be it

Resolved, that the national USPS organization determines a legal and financially viable program to allow local squadrons to promote and teach elective courses to the general public.

He reported receipt of resolution from District 4:

Whereas, United States Power Squadrons (USPS) has as its principle objective the promotion of safe boating; and

Whereas, to accomplish this, USPS desires to increase its membership; and
Whereas, in order to meet its objectives and maintain its programs for boating safety, USPS seeks increased revenue sources;

Then it is resolved that USPS open enrollment in its elective courses (e.g., Engine Maintenance, Marine Electronics, Weather, Cruise Planning) to members of the public who are not members of USPS.

V/C Marshburn stated that he would assign these resolutions to the Operating Committee.

The national executive officer reported receipt of resolution from District 5:

Whereas, it is the goal of United States Power Squadrons to retain and increase its membership; and

Whereas, an inequity has become apparent regarding family merit marks and the restriction on those merit marks as they relate to obtaining senior member status; and

Whereas, family members who earn family merit marks and later change their status from family member to active or additional active member are restricted in the use of any earned family merit mark to qualify for senior member status; and

Whereas, the retention of members negatively affected by the Bylaws restrictions is just becoming apparent, since family merit marks were only authorized five years ago; now, therefore, be it

Resolved, that USPS propose, for Governing Board approval, appropriate changes in its Bylaws to rectify the inequity which currently exists between well-earned family merit marks and active or additional active merit marks, as they relate to obtaining senior member status.

V/C Marshburn reported that he would assign this resolution to the Operating Committee.
He reported receipt of a resolution from District 10 that reads as follows:

Be it resolved by District 10 United States Power Squadrons for presentation to the Governing Board and action;

That United States Power Squadrons create and maintain at some conspicuous place where any member may have access a list of all policy statements adopted by the Governing Board which are in effect and relate to matters which may concern the organization’s relationships with outside parties or governmental entities; these being the fundamental statements of positions of United States Power Squadrons, on such matters as education, boating safety and the environment.

V/C Marshburn reported that he would assign this resolution to the national secretary.

**Report of the National Educational Officer**


V/C Anderson reported on the highlights of attending West Marine University:

- Met with 376 West Marine store managers, five regional directors, 40 district managers and corporate management.
- West Marine expressed interest in selling USPS learning guides being published by McGraw-Hill.
- West Marine showed interest in working with USPS by referring its customers to USPS courses for digital chart training.
- Received request to distribute West Marine discount coupons when performing vessel safety checks.
- Identified interest in working with West Marine stores in Alaska.
- Received positive comments about the new brochure, The Perfect Team.

V/C Anderson reported that America’s Boating Course sales are down slightly from one
year ago. He reported that NASBLA had approved a three-year extension for ABC.

The national educational officer noted that the digital chart market is growing rapidly. He said that squadrons are now using the Maptech digital chart training CD-ROM to teach boating, Chart Smart, Piloting and Advanced Piloting courses. He said that digital chart training is an invaluable and timely resource that squadrons should use to nurture membership growth. Members of the Educational Department will give a PowerPoint presentation on The Squadron Boating Course with an emphasis on digital chart technology during the 2005 Spring Governing Board in Charlotte.

V/C Anderson reported that the Educational Department is developing a new boating course. Plans are to include more than 200 graphics and to teach the course in four, two-hour sessions, including the exam.

Report of the National Administrative Officer

V/C Creighton C. Maynard Jr., SN, reported that the Auxiliary Advisory Committee will publish the 2005-2006 Auxiliary Directory in July 2005.

V/C Maynard reported that the Member Benefits Committee published an article in the March issue of THE ENSIGN outlining a new focus on member benefits involving squadrons.

The Membership Committee reported that 13 members have qualified for a Power of One cap, five have qualified for a jacket and 10 have qualified for the Admiral’s Club since the 2005 Annual Meeting. The committee is contacting states that teach boating courses and requesting access to their graduate database as a potential resource to recruit members.

The youth activities team prepared a PowerPoint presentation titled Community Outreach Program for Youth, which will be posted on the Membership Committee’s website.

V/C Maynard reported that the Membership Committee requested funding for a display booth to be used at the Boy Scouts of America’s National Jamboree from 30 to 31 July 2005 in Fredericksburg, Va. The OCom ADOPTED a motion to allot $1,300 from the OMC grant funds to the Membership Committee to offset the cost of a display booth for this event. (2005-OC-23)
The OCom discussed a request from the Membership Committee to rename the Member Involvement Committee Award to the William Selden IV Member Involvement Retention Award. He reported that the Selden family has agreed to sponsor the award in memory of P/C/C Selden’s tireless promotion of member involvement and retention. The OCom ADOPTED a motion to change the name of the Member Involvement Committee Award to the William Selden IV Member Involvement Retention Award.  (2005-OC-24)

The Leadership Development Committee has prepared a USPS stationery template that can be downloaded at www.usps.org/national/ot/stationery_page.html.

The Squadron Activities Committee reported that the USPS-CPS Amateur Radio Directory now lists 376 USPS and 79 CPS amateur radio operators. The committee had received 285 cruise and rendezvous listings as of 1 April 2005.

The Squadron Activities Committee reported that efforts to organize a USPS Ham Radio Net special event station in Maine’s Acadia National Park were unsuccessful. The committee has now arranged to hold a special event station on board the battleship New Jersey during the second week of June 2005.

Report of the National Secretary

V/C Robert A. Baldridge, SN, reported that headquarters prepared and mailed 20,157 voluntary headquarters anniversary billing invoices, which represented 27,482 members, during the first week of April. Headquarters reported receiving 3,105 and sending 1,900 e-mails in March 2005. He noted that communications between headquarters and members have increased by more than 24 percent in the last 10 years.

V/C Baldridge reported that he is working with Stearns Manufacturing to prepare an agreement to sell SOSpenders to members at a discounted rate.

He noted that the VHQAB member status reports will be available online and all 2006 dues notices will include information on how to contribute and make pledges to the Century Fund.
The national secretary reported that, at its February 2005 meeting, the OCom approved spending $3,000 to upgrade the MQSeries software installed on the AS/400 at headquarters. He reported that additional money is needed for this upgrade. The OCom ADOPTED a motion to spend an additional $500 to upgrade the MQSeries software, for a total of $3,500. (2005-OC-25)

V/C Baldridge reported that he and R/C Dave Hinders, SN, the assistant national secretary, will prepare a member-satisfaction survey on headquarters, which will be published in THE ENSIGN.

THE ENSIGN staff is working on a business plan with input from THE ENSIGN Committee and by studying a publication review from the Society of National Association Publications. The staff is working with LawCom to prepare a letter to Alliance Publishers ending the advertising relationship.

THE ENSIGN Committee will contact squadrons that have substantial advertising in their newsletter for potential advertising leads.

The Information Technology Committee is implementing a three-tier password system to download rosters and upload biographical data. V/C Baldridge reported that McGriff, Seibels and Williams, the USPS boat insurance company, has a link on the USPS website. ITCom is working on enhancing the privacy policy, which is posted at www.usps.org/national/itcom/shared/policy/weballdoc.

The Operations Manual Committee is updating the Operations Manual, with the goal of publishing the updates online by 1 May 2005.

The Historian’s Committee has processed 124 history reports from districts and squadrons in 2005.

The Flag and Etiquette Committee is reviewing requests from squadrons for 50-year burgees and requests to modify nametags.

The Publications Committee reported problems communicating with squadron editors due to bad e-mail addresses.
Report of the National Treasurer

V/C John T. Alter, SN, reported that, as of 31 March 2005, revenues exceeded expenses by $27,507 compared with a surplus of $42,670 one year ago. He said that if finances follow last year’s trends, it would be likely that the 2005 deficit could exceed the 2004 deficit, which was $157,437. He said that this cannot continue and that now is the time to take some significant steps to reduce expenses.

V/C Alter presented the following recommendations, with the concurrence of the Finance Committee, to reduce expenses in 2005 and 2006:

• That reimbursement for chief’s representatives be discontinued for fall district conferences, with the exception of D/26, for a cost savings of $22,500 in 2005. P/C/C Smith made a motion not to reimburse the expenses for the chief commander’s representatives’ spouses to attend fall 2005 district conferences. This will provide approximately cost savings of $7,500. The OCom ADOPTED the motion. (2005-OC-26)

• To reimburse only the chief commander, national executive officer, national educational officer and their spouses to attend the 2005 Canadian Power and Sail Squadrons Annual General Meeting. This will provide an approximate savings of $2,700. The OCom ADOPTED a motion to accept the recommendation. (2005-OC-27)

• To suspend the Power of One monetary incentive award as of 3 April 2005. Squadrons that were eligible for the Power of One monetary award as of that date will receive the award at the 2006 Annual Meeting. The OCom ADOPTED a motion to accept the recommendation. (2005-OC-28)

• To reduce the number of issues of THE ENSIGN magazine published in 2005 to 10. This will provide an approximate cost savings of $15,000. The OCom ADOPTED a motion to accept the recommendation. (2005-OC-29)

• To reduce the number of copies printed of the 2006 Directory of National,
District and Squadron Officers to 2,000. Headquarters will distribute 1,000 copies to national officers, districts and squadrons at no charge and the remaining 1,000 will be sold for $5 plus shipping. The cost savings will be approximately $4,000 in printing costs and $1,000 in mailing costs. The OCom ADOP TED a motion to accept the recommendation. (2005-OC-30)

V/C Alter continued his report by stating that, at its November 2003 meeting, the OCom adopted the following:

A motion to recommend to the Governing Board in 2005 to restore the reimbursement policy for members of the Rules, Finance, Law and Planning committees effective January 2006, providing that the USPS financial position at that time will allow. (11-OC-95)

The national treasurer stated that, upon review of the proposed 2006 budget and the additional expense of $28,440 to implement this action, he determined that the USPS financial picture will not allow this measure to be implemented in January 2006. The OCom ADOP TED a motion not to restore the reimbursement policy for assistant chairmen and ordinary members of the Rules, Finance, Law and Planning committees effective January 2006. (2005-OC-31)

V/C Alter reported that the OCom had agreed previously to cancel the December 2005 OCom Meeting, which will save approximately $10,000.

Report of the Finance Committee

R/C Joseph R. Mesenburg, SN, reported that the USPS mutual fund investment portfolio earned a 1.6 percent rate of return as of 31 March 2005. He reported that the total district and squadron dollars under management by the Finance Committee total approximately $1 million and comprise 11 certificates of deposit with an average interest rate of 2.75 percent.

There was considerable discussion on two particular items — an annual dues increase and also a possible new member initiation fee increase. These revenue generating initiatives had been discussed previously over the past six months. At the 19 February 2005 Operating Committee Meeting, R/C Mesenburg proposed an annual dues increase of $1.80 for active members, $0.90
dues increase for additional active members, and a $0.45 dues increase for adult family members, effective with the dues notices mailed in the spring of 2006 (for the 2007 dues year). R/C Mesenburg pointed out that for this nominal increase to be effective it will need to be presented to the membership for five consecutive years. It was also recommended this proposal be presented to the membership for approval at the 2005 Fall Governing Board Meeting in Portland, Ore., per the Bylaws, Section 5.7.2b. Further discussion on this subject will take place at the 2005 Spring Governing Board Meeting in Charlotte.

R/C Mesenburg reported that $130,000 has been withdrawn from the investment portfolio and transferred to headquarters’ checking account in 2005. He reported that as of 31 March 2005, the undesignated, unrestricted funds totaled $2,680,165. He stated that it has been more than five years since the established control limit of $3 million has been met.

The OCom ADOPTED a motion to recommend to the 2005 Spring Governing Board to merge the Members and Endowment funds. (2005-OC-32)

Report of the Committee on Rules

R/C James C. Acheson, SN, reported that the Committee on Rules is correcting errors and inconsistencies in the USPS Bylaws.

R/C Acheson reported that it is customary to consolidate the minutes of OCom meetings that occur over several days in conjunction with a Governing Board or Annual meeting. He said that this has caused a problem related to the actual date of provisional squadron approvals because of the three-year probationary period to apply for a squadron charter. It was agreed that all future minutes will include the date that a provisional squadron was approved.

R/C Acheson recommended that more explicit descriptions of district resolutions that are expected to be reported out of committee should appear in the call to meetings to better familiarize voting members with the nature of the propositions they will be considering.

R/C Acheson clarified actions with respect to the creation of additional assistant chairs for the National Meetings and Vessel Safety Check committees. These positions were created by the Operating Committee at its meeting on 19 February, pursuant to Bylaws section 5.10 which vests
that authority. Inasmuch as no chairmen were named (nor could they be), two vacancies were
simultaneously created and the Committee on Nominations is obliged, under Bylaws section 11.3,
to fill those vacancies at the next Governing Board meeting. Cdr Acheson agreed to clarify the
issue to Governing Board members during his report early in that meeting.

He reported that the Committee on Rules has been in consultation with the Planning
Committee on a proposal from District 21 to eliminate the requirement that districts hold two
conferences annually.

R/C Acheson reported that the Committee on Rules is preparing new editions of the
district, squadron and provisional squadron model bylaws. He stated that the new editions should
be posted on the committee’s website in approximately three weeks.

Report of the Committee on Nominations

R/C Gerald Grofman, SN, reported that the Committee on Nominations is preparing its
recommendations for the 2006 slate of national officers.

Report of the National Law Officer

R/C James D. Richlak, SN, reported that negotiations with Chase Manhattan Bank to sign
a new affinity credit card agreement are complete. He said that he is waiting for a revised copy of
the agreement that incorporates several requested changes and that LawCom will review the
revised agreement before executing it.

R/C Richlak reported that LawCom members and the ANEO held a conference call with
the vice president of Maptech to discuss a revised proposal for HarborChart.org. The revised
proposal will be sent to LawCom members for their input and review.

The national law officer reported that the trademark registration for the words “United
States Power Squadrons” will expire on 5 Sept. 2005. The OCom ADOPTED a motion to spend
$650 to renew the trademark for the words “United States Power Squadrons.” (2005-OC-33)
The national law officer reported that LawCom discovered that the United States Patent and Trademark Office received an application from Mattel Inc., of El Segundo, Calif., to register “Smart Chart” for “toys, games and playthings, namely, a wide range of educational toys for children.” He reported that USPS received a 90-day extension of time, which will expire on 27 April 2005, to oppose Mattel’s application if that is deemed necessary. He requested that members who have knowledge of any educational toys created by USPS to contact LawCom immediately.

R/C Richlak reported that he received a request from a Boy Scouts of America Sea Scout ship to incorporate the USPS ensign in its logo. He said that the USPS ensign is a registered trademark and that USPS could give the Sea Scout ship a license that would require them to adhere to rules of operation. USPS would also need to periodically inspect the Sea Scout ship’s activities to ensure it is complying with the rules. He reported that LawCom was not in favor of granting this request, and the OCom agreed.

The national law officer reported on a recent legal case concerning website access for handicapped individuals. The Information Technology Committee will investigate software that would make the USPS website handicapped accessible.

**Report of the Marketing and Public Relations Committee**

R/C Darrell G. Allison, AP, reported that the new Popeye boating course posters were introduced at the International Boating and Water Safety Summit held in March 2005. He announced that the USPS video public service announcement that featured the 2005 Annual Meeting Expo won first place in the IBWSS international competition.

R/C Allison reported that the new Popeye boating course posters are available at headquarters in 8 ½-by-11 inch and 11-by-17 inch formats.

He reported that 10 Popeye graphic PSAs are now available. He said that these new print PSAs promote boating classes and the use of personal flotation devices by children. The intent is to send these PSAs to selected magazines. The OCom ADOPTED a motion to spend up to $800 to produce and distribute print PSAs to publishers. (2005-OC-34)
R/C Allison announced a new marketing and public relations recognition concept, The Marketing and Public Relations Ships Bell Award. This award will be presented to members, on a case-by-case basis, who have created and executed an outstanding marketing or public relations program.

He reported that the 2004 Marketing and Public Relations Contest awards will be presented at the 2005 Spring Governing Board Meeting in Charlotte.

He reported that, since 1 January 2005, six districts and 13 squadrons have submitted requests for Cooperative Advertising funds totaling $1,771.39.

R/C Allison reported that the experienced-boater examination program beta test was launched in 15 volunteer districts. The test period will run through 2005.

R/C Allison reported that Marketing and Public Relations Committee members attended the Miami International Boat Show on 16 and 17 Feb. 2005. He reported that contact was made with 14 marine-related businesses and 10 governmental or private agencies.

Report of the Planning Committee

R/C Alan F. Wentworth, SN, reported on the District 4 resolution that reads in part:

In recognition of 25 years of membership and service to USPS by Women Certificate holders, such persons achieving this milestone shall be awarded a USPS 25-year pin.

He said that based on the following findings that the Planning Committee will advise the Governing Board to vote against this resolution: 1) women certificate holders were not and are not members of USPS; 2) since women’s certificate holders are not members of USPS, it is not appropriate for them to be awarded or to wear the USPS 25-year pin, which is specifically prohibited under USPS Bylaws Section 13.5.4; 3) even if the Bylaws were changed to permit non-members to wear such a device, it would not be feasible to determine which women’s certificate holders qualified for the 25-year pin since records of service by women who hold women’s certificates are no longer kept by headquarters; and 4) recognition of contributions by
nonmembers to the USPS effort and mission is currently possible and available to districts and squadrons by other methods.

R/C Wentworth reported on the District 21 resolution, which requests “The national Bylaws be amended to allow a district to hold only one conference per year if they so desire.” He stated that this issue has come up before and has been turned down, and the Planning Committee will probably advise the Governing Board to vote against the resolution.

He reported that a review of Phase IV of the USPS Strategic Plan and the USPS Mission Statement is underway. He said that a target date for updating the membership and educational goals as defined by the Strategic Plan will be determined. He said that a new goal that focuses on financial stability is being developed in cooperation with the national treasurer and the Finance Committee.

Report of the Past Chief Commander

P/C/C Theodore H. Smith, SN, reported on a United Safe Boating Institute meeting that he attended.

P/C/C Smith stated his firm belief that USPS needs to associate itself with or hire a professional fundraiser. He suggested that USPS is one of the few organizations of its type that does not use a professional to find monies that corporations or individuals have for such activities that USPS engages. He further suggested that he would seek to form a committee to seek donations to support an effort until such a program could support itself. He requested that the OCom give him a vote of confidence to work toward this end. The OCom concurred with his suggestion.

P/C/C Smith continued by reporting on recent events concerning the Wallop-Breaux Funding at a recent American League of Anglers and Boaters meeting held in Washington, D.C. Various bills are being considered in both the House and Senate that could have a great impact on grant funding available through the USCG. All NASBLA partners are asked to support the NASBLA efforts to provide such Wallop-Breaux funding, and the ALAB agreed to a split of funds designed toward safe boating.
P/C/C Smith reported that he will contact United States Coast Guard representatives about developing a memorandum of understanding between USPS and USCG.

C/C Johnson adjourned the meeting at 1530.

V/C Robert A. Baldridge, SN
National Secretary
1. A motion to recommend to the Governing Board to increase the selling price to squadrons of USPS-published materials for advanced grade and elective courses by 10 percent, effective 1 May 2005. (2005-OC-21)

2. A motion to approve provisional squadron status for North Texas Lakes Provisional Squadron and assign it to District 21 for administrative purposes. (2005-OC-22)

3. A motion to allot $1,300 from the OMC grant funds to the Membership Committee to offset the cost of a display booth to be used at the 2005 Boy Scouts of America Jamboree. (2005-OC-23)

4. A motion to change the name of the Member Involvement Committee Award to the William Selden IV Member Involvement Retention Award. (2005-OC-24)

5. A motion to spend an additional $500 to upgrade the MQSeries software, for a total of $3,500. (2005-OC-25)

6. A motion not to reimburse expenses for spouses of the chief commander’s representatives to attend fall 2005 district conferences. This will provide an approximate cost savings of $7,500. (2005-OC-26)

7. A motion to reimburse only the chief commander, national executive officer, national educational officer and their spouses to attend the 2005 Canadian Power and Sail Squadrons Annual General Meeting. This will provide an approximate savings of $2,700. (2005-OC-27)

8. A motion to suspend the Power of One monetary incentive award as of 3 April 2005. Squadrons that were eligible for the Power of One monetary award as of that date will receive the award at the 2006 Annual Meeting. (2005-OC-28)
9. A motion to reduce the number of issues of THE ENSIGN magazine published in 2005 to 10. This will provide an approximate cost savings of $15,000. (2005-OC-29)

10. A motion to reduce the number of copies printed of the *2006 Directory of National, District and Squadron Officers* to 2,000. The cost savings will be approximately $4,000 in printing costs and $1,000 in mailing costs. (2005-OC-30)

11. A motion not to restore the reimbursement policy for assistant chairmen and ordinary members of the Rules, Finance, Law and Planning committees. (2005-OC-31)

12. A motion to recommend to the 2005 Spring Governing Board to merge the Members and Endowment funds. (2005-OC-32)

13. A motion to spend $650 to renew the trademark for the words “United States Power Squadrons.” (2005-OC-33)

14. A motion to spend up to $800 to produce print public service announcements and to distribute them on DVD to publishers. (2005-OC-34)